

**2023-57**  
**Engaging MRSB (under the funding allocated in this year's capital budget), to create a detailed comparison of options to achieve municipal sustainability.**

**Meeting Date** 13 November 2023

**Status:** [    ] ▾

**Motion type:** Financial ▾

\_\_ in favour, \_\_ against

**Declared conflicts:**

**Abstentions or other notes:**

**Moved by Councillor** \_\_\_\_\_

**Seconded by Councillor** \_\_\_\_\_

---

**WHEREAS** the Municipal Growth Management Sustainability Study (available [on the 'Studies' page of the municipal website](#)) was completed in mid-2022, and included many recommendations for sustainability, including options for Municipal Restructuring;

**WHEREAS** the MRSB contract for the Municipal Sustainability Study, and the FY2023-24 Capital budget, included \$5,500 for a Municipal Sustainability Implementation Plan;

**WHEREAS** the Borden-Kinkora (Electoral District 19) option presented in the Sustainability Study, at which Victoria would be at the eastern end, did not receive positive feedback, with most Victoria residents feeling a closer affinity with South Shore communities;

**BE IT RESOLVED** that Council direct the CAO to contact MRSB and ask for completion of the final stage in the Sustainability Study project – the Implementation plan – with that plan focusing on drafting estimated sample budgets for 4 Municipal Restructuring options and identifying likely staff structures under each model, so that the implications of each of these options can be better understood and considered by Council.

**BE IT FURTHER RESOLVED** that the 4 Municipal Restructuring options to be considered should be as follows, and that each would have a multi-rated property tax structure:

1. **South Shore #1**, as defined in the Sustainability Study, including Victoria, Crapaud, and unincorporated areas extending from the boundary of West River on the east to the boundary of Borden-Carleton on the west and approximately one mile north of the Trans-Canada highway

2. **South Shore #2 - not being option noted in the Sustainability Study:** an expansion of Victoria's municipal borders from Augustine Cove to the Argyle shore, and approximately one mile north of the Trans-Canada highway, and not including any other existing municipalities (ie, not including Crapaud) nor the areas to their north.
3. **South Shore Victoria and Crapaud Fire Districts** (an option presented in the Sustainability Study)
4. **Consolidation of Victoria and Crapaud**, as defined in the Sustainability Study, including only the existing incorporated areas of Victoria and Crapaud and not including annexation of any unincorporated areas.

---

I certify that this is a true and correct copy of the resolution.

---

**Mayor**  
Martin Ruben

---

**Chief Administrative Officer**  
Anna Keenan